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This new edition brings order to the subject as well as a nuanced discussion of the systems complexities. The text is an important addition to a health professional's bookshelf.

Stephen S. Mick, PhD, FACHE
Department of Health Administration
Virginia Commonwealth University

The timing of this book is impeccable. An exceptional primer for future health care leaders and a must read for all those interested in the most talked about topic today.

Kathleen Gallo, RN, PhD, MBA
North Shore-LIJ Health System

This tenth edition of a classic textbook, updated in November 2013 with a free, downloadable chapter on the Affordable Care Act (ACA), presents the critical issues and core challenges surrounding our health care system. Designed for graduate and advanced undergraduate students, it includes the contributions of leading thinkers, educators, and practitioners who provide an in-depth and objective appraisal of why and how we organize health care the way we do; the enormous impact of health-related behaviors on the structure, function, and cost of the health care delivery system; and other emerging and recurrent issues in health policy, health care management, and public health. To update this book with the rapid changes that have occurred in health care through November 2013, a separate chapter, the *Affordable Care Act (ACA) Supplement*, is available to students and instructors as a downloadable PDF.

This text is divided into five sections, in order to provide some coherence to this broad terrain. Part I, *The Current U.S. Health Care System*, addresses major

characteristics and issues, including reform, financing, and comparative health care systems. This section now includes multiple new charts and tables providing concrete health care data. Part II, *Population Health*, focuses on health behavior, including health care models, public health policy and practice, risk factors, facilitating healthy lifestyle practices, and access to care. Part III, *Medical Care Delivery*, addresses integrated health models, delivering high-quality health care, health care costs and value, and comparative effectiveness. Part IV, *Support for Medical Care Delivery*, concerns governance and management issues, including accountability, the health workforce, and information technology. Part V, *The Future of Health Care Delivery in the United States*, includes a new 5-year trend forecast.

Key Features:

- Includes major provisions of the Patient Protection and Affordable Health Care Act of 2010
- Each chapter includes these special features: key concepts; extensive mapping resources; key words; learning objectives; discussion questions; and case studies
- Covers the newest models of care, such as Accountable Care Organizations and Integrated Delivery Systems
- Examines new ways of conceptualizing and assessing health care, including comparative effectiveness research
- Features contributions by leading scholars and key figures within the U.S. health care system, including John Billings, JD; Carolyn M. Clancy, MD; C. Tracy Orleans, PhD; and Michael S. Sparer, PhD, JD
- Contains new coverage of health reform, developing countries, population health, public health and catastrophic events, and a broadened discussion of the health care workforce
- *Affordable Care Act (ACA) Supplement* available to students and instructors as a downloadable PDF

Available to Instructors:

- Instructor's Guide (updated to reflect content from ACA supplement)
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Editorial Review

From the Back Cover

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About the Author

Anthony R. Kovner, PhD, is Professor of Health Policy and Management at the Robert F. Wagner Graduate School of Public Service at New York University. He is trained in organizational behavior, health services management, and social and economic development. Dr. Kovner is an experienced health care manager, having served as CEO of a community hospital, senior health care consultant for a large union, and manager of a group practice, a nursing home, and a large neighborhood health center. He is a board member of the Lutheran Health Care and of Health Plus, in Brooklyn, N.Y. Dr. Kovner has carried out several funded research projects, most recently on Factors Associated with Use of Management Research in hospitals and health systems. He is author or editor of 9 books, 43 journal articles, and 24 case studies. Dr. Kovner has directed several national demonstration programs funded by major foundations. He was the fourth recipient, in 1999, of the Gary L. Filerman prize for Educational Leadership, from the Association of University Programs in Health Administration.

James R. Knickman, PhD, is the first President and Chief

Victoria Weisfeld, MPH, is a principal in NEW Associate Executive Officer of the New York State Health Foundation, as, LLC, a strategic planning and communications consulting firm of private philanthropy established with resources from Empire Blue Cross and Blue Shield, whose national clients include think tanks, research or Blue Cross Blue Shield's conversion from a non-profit to a for-profit corporation. Prior to joining NYSHealth, Dr. Knickman does strategic communications planning, as well as writing. Dr. Knickman was Vice President of Research and Evaluation at Robert Wood Johnson Foundation (RWJF) in Princeton, New Jersey. He specializes in public policy and health care. An end-of-life communications program he serves on a wide range of advisory boards, including as chair of the Last Acts, won a Silver Anvil, the Public Relations Award of the Robert Wood Johnson Health System in New Brunswick. She is a past board member of the Society of America's highest award. She also has developed, New Jersey, and is a past board member of AcademyHealth and managed award-winning communications programs in Washington, D.C. He has published extensively and currently on community radio and public television outreach. She is a past president of the Communications Network in Philanthropy. She is an editorial board member for "The Milbank Quarterly". She co-wrote the initial draft of the seminal public health planning document, "Healthy People", [Healthy People should be italicized.] for the Institute of Medicine. She serves on the board of Family Guidance Center/Family and Children's Services of Central New Jersey.

Users Review

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Mildred Duncan:

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